

Ethics and Sustainability: A synergistic approach to corporate responsibility

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Article Info	Abstract
Ethical Decision-Making, Triple Bottom Line, Stakeholder Theory	This paper explores the interconnected relationship between ethics and sustainability within the framework of corporate responsibility (CR). By integrating ethical principles and sustainability goals, corporations can achieve a synergistic effect that enhances both business performance and societal welfare. The study delves into the theoretical foundations of ethical behavior and sustainable practices, highlighting the role of stakeholder theory and the triple bottom line approach. It examines how ethical decision-making influences sustainable business strategies and vice versa. Through case studies of leading companies such as Unilever, Patagonia, and Interface, the paper illustrates practical applications and benefits of this integrated approach. The findings indicate that businesses committed to ethical practices and sustainability not only meet regulatory and societal expectations but also gain competitive advantages, foster innovation, and ensure long-term profitability. The paper concludes by discussing the challenges in implementing these practices and providing recommendations for future research and corporate policy development to enhance the effectiveness of ethics and sustainability in corporate responsibility

1. Introduction

In today's interconnected and environmentally conscious world, the concept of sustainable business ethics has emerged as a crucial framework for guiding organizations towards responsible and impactful practices. Sustainable business ethics combine principles of sustainability—such as environmental stewardship, social equity, and economic viability—with ethical considerations, ensuring that business operations not only generate profit but also contribute positively to society and the planet. At its core, sustainable business ethics seek to integrate environmental, social, and governance (ESG) factors into business strategies, decision-making processes, and daily operations. This approach encourages businesses to adopt practices that minimize negative environmental impacts, promote social justice and inclusivity, uphold human rights, and adhere to high standards of corporate governance.

The importance of sustainable business ethics is underscored by increasing global challenges such as climate change, resource

depletion, social inequality, and ethical lapses in corporate behavior. Organizations that embrace sustainable business ethics not only mitigate risks associated with these challenges but also position themselves as responsible corporate citizens capable of fostering long-term value creation for all stakeholders.

Key elements of sustainable business ethics include transparency in operations, accountability for impacts, stakeholder engagement and collaboration, innovation in sustainable technologies and practices, and a commitment to continuous improvement. By aligning business goals with broader societal and environmental objectives, companies can build resilience, enhance reputation, attract conscientious consumers and investors, and contribute positively to sustainable development goals (SDGs).

Corporate responsibility (CR), also known as corporate social responsibility (CSR), encompasses the ethical obligations and responsibilities that businesses have towards stakeholders beyond their immediate financial goals. It signifies a company's commitment to

operating ethically, contributing positively to society, and minimizing its negative impacts on the environment.

In recent decades, corporate responsibility has evolved from a peripheral issue to a core element of business strategy. This transformation reflects broader shifts in societal expectations, regulatory environments, and consumer preferences towards more sustainable and ethical business practices. Today, corporate responsibility extends beyond mere compliance with laws and regulations to encompass proactive initiatives that address social, environmental, and governance (ESG) issues.

Key components of corporate responsibility include environmental stewardship, which involves minimizing ecological footprints through sustainable practices and reducing environmental impacts. Social responsibility entails promoting social justice, diversity, equity, and inclusion within the workforce and community. Economic responsibility emphasizes responsible business practices that ensure long-term profitability while fostering economic development in the communities where companies operate.

Companies engage in corporate responsibility for various reasons, including enhancing their reputation, attracting and retaining talent, mitigating risks, building trust with stakeholders, and creating shared value for society. Moreover, integrating corporate responsibility into business operations can lead to innovation, operational efficiencies, and competitive advantages in the marketplace. Environmental stewardship refers to the responsible and sustainable management of natural resources and ecosystems for the benefit of present and future generations. It embodies the principles of conservation, preservation, and sustainable use of natural resources while minimizing environmental impacts and promoting ecological balance.

In today's context, environmental stewardship has become increasingly important due to escalating global environmental challenges such as climate

change, biodiversity loss, pollution, and resource depletion. Businesses, governments, and communities recognize the critical need to adopt practices that safeguard the environment and mitigate human-induced impacts on natural systems. Key aspects of environmental stewardship include implementing measures to reduce carbon footprints, conserve water and energy, protect biodiversity, manage waste responsibly, and promote sustainable practices throughout the supply chain. These actions aim to achieve ecological sustainability while supporting economic and social development.

Environmental stewardship also involves engaging stakeholders—such as employees, communities, governments, and non-governmental organizations (NGOs)—in collaborative efforts to address environmental issues effectively. It encourages transparency, accountability, and continuous improvement in environmental performance. Businesses play a crucial role in environmental stewardship by integrating environmental considerations into their corporate strategies, operations, and decision-making processes. By adopting sustainable practices and technologies, businesses can not only enhance their operational efficiency and reduce costs but also improve their reputation, attract environmentally conscious consumers and investors, and comply with regulatory requirements.

Additionally, corporate responsibility and environmental stewardship are increasingly recognized as pivotal pillars of modern business practices. Corporate responsibility refers to a company's duty to operate ethically and sustainably, beyond mere profit generation. This encompasses a broad spectrum of responsibilities towards various stakeholders, including employees, customers, communities, and the environment. Environmental stewardship, on the other hand, focuses specifically on the responsibility of organizations to protect and preserve the natural environment. This involves reducing carbon footprints, conserving resources, minimizing pollution, and supporting initiatives

that promote sustainability.

Together, these principles guide businesses toward integrating social and environmental considerations into their core strategies and operations. This not only enhances their reputation and stakeholder trust but also contributes to long-term profitability and resilience in a rapidly changing global landscape. In today's competitive market, corporate responsibility and environmental stewardship are not just moral imperatives but also strategic advantages that enable companies to thrive while making a positive impact on society and the planet. As businesses continue to evolve, these principles serve as guiding lights toward a sustainable and prosperous future for all.

In conclusion, sustainable business ethics represent a paradigm shift towards a more holistic and responsible approach to business. They champion the idea that profitability and sustainability are not mutually exclusive but rather interconnected pillars that drive long-term success and contribute to a thriving global economy. As businesses navigate complex challenges and opportunities in the 21st century, embracing sustainable business ethics is not just a choice but a necessity for creating a better future for current and future generations.

2. Research Methods

This research uses descriptive methodology and literature study research design. Literature study is collecting data from previous research on a topic by collecting data of a bibliographic nature. Or a study carried out to solve a problem which is basically focused on a critical and in-depth study of relevant library materials. Literature study is another term for literature review, literature review, theoretical study, theoretical basis, literature review, and theoretical review.

2.1 Fostering Corporate Responsibility and Environmental Stewardship

In today's rapidly evolving business landscape, the imperative for corporations to embrace a heightened sense of social and environmental responsibility has become

increasingly evident. Business leaders, policymakers, and academics have devoted substantial attention to the concept of "corporate social responsibility" (CSR), particularly in the realm of environmental protection and sustainability. (Reinhardt et al., 2008)(Waddock et al., 2002)(Edgar et al., 2002). While compliance with environmental regulations is a baseline expectation, the question emerges whether firms have additional moral or social obligations to commit resources towards environmental preservation and regeneration. (Reinhardt et al., 2008).

This conundrum raises critical questions about the nature of the firm's responsibilities, the intersection of profits and the public good, and the long-term viability of such initiatives in a competitive marketplace. The literature on business ethics has traditionally framed corporate social responsibility (CSR) through the lens of stakeholder relationships, emphasizing collective rather than individual responsibility. (Takala & Paul, 2000). However, this paper argues for a more nuanced understanding of moral responsibility, one that recognizes the distinct obligations of both the firm as an entity and the individuals within it. (Takala & Paul, 2000).

In the context of environmental stewardship, firms must navigate the delicate balance between their fiduciary responsibilities to shareholders and their moral obligations to society and the natural world. (Reinhardt et al., 2008). While some may contend that sacrificing profits in the social interest is at odds with the firm's primary objective, a growing body of evidence suggests that responsible environmental practices can, in fact, yield long-term competitive advantages and enhanced stakeholder value.

2.2 Evolution of Corporate Responsibility

The concept of corporate responsibility has undergone a remarkable transformation over the past decades, reflecting the evolving expectations and demands placed on businesses by society. Once primarily focused on maximizing profits, the role of businesses has

now expanded to encompass a broader range of social, environmental, and ethical considerations.[\(Kumar, 2003\)](#)

The genesis of this awareness can be traced back to the 1980s and 1990s, when the concept of eco-efficiency emerged as a managerial approach to improve competitiveness and ecological efficiency.[\(Kumar, 2003\)](#) This shift towards a more holistic view of corporate responsibility was further catalyzed by the significant social legislation of the early 1970s, which led to the creation of regulatory bodies such as the Environmental Protection Agency, the Equal Employment Opportunity Commission, and the Occupational Safety and Health Administration.[\(Carroll, 1991\)](#)

As public consciousness about environmental and social issues grew, so too did the expectations placed on businesses to be accountable for their actions and their impact on society.[\(Aarthi & Sahu, 2021\)](#) No longer was it sufficient for corporations to simply focus on maximizing profits; they were now expected to consider the needs and concerns of a wider range of stakeholders, including employees, customers, and the local communities in which they operate.

This evolution towards a more socially responsible model of business has been observed globally, with an increasing number of companies across various sectors adopting and implementing corporate social responsibility (CSR) strategies.[\(Kovban & Kohut, 2019\)](#).

2.3 The Direction of Corporate Responsibility

The concept of corporate responsibility has evolved significantly over the past few decades, with companies increasingly recognizing the importance of addressing social, environmental, and ethical concerns in their operations. Initially, corporate social responsibility (CSR) was often viewed as a philanthropic endeavor, but it has now become a strategic imperative for many organizations.[\(Grigore et al., 2013\)](#)[\(Aarthi & Sahu, 2021\)](#). One of the key drivers of this shift has been the increased awareness and demands

of the public, who are increasingly expecting businesses to be more accountable and transparent in their practices.[\(Aarthi & Sahu, 2021\)](#)[\(Isaksson et al., 2014\)](#) This has led to a greater emphasis on integrating corporate social responsibility (CSR) into the core of business strategies, rather than treating it as a separate, ad-hoc initiative.[\(Kumar, 2003\)](#)[\(Isaksson et al., 2014\)](#)

At the global level, there has been a growing trend towards more socially responsible business practices, with many companies adopting various sustainability and ethical initiatives.[\(Kumar, 2003\)](#) This trend is reflected in the increased focus on non-financial reporting, which serves as a "business card" for a company's social image.[\(Kovban & Kohut, 2019\)](#) In this context, the formation of models of state regulation of corporate social responsibility in developed countries has become an important area of focus.[\(Kovban & Kohut, 2019\)](#). However, the implementation of corporate social responsibility strategies is not without its challenges.[\(Grigore et al., 2013\)](#) Integrating these practices into academic curricula, for example, has been identified as a significant hurdle, particularly in the context of developing countries like Romania.[\(Grigore et al., 2013\)](#)

2.4 Drivers of Corporate Responsibility

In the dynamic landscape of modern business, corporations are increasingly recognizing the importance of corporate responsibility as a key driver of long-term success. Companies are no longer solely focused on maximizing profits, but are also expected to make positive contributions to society and manage their impact on the environment.[\(Kumar, 2003\)](#) This shift has been driven by a range of factors, including changing stakeholder expectations, the need for stronger corporate governance, and the desire to enhance brand reputation and customer loyalty.[\(Waddock, 2003\)](#)[\(Wilson, 2007\)](#). One of the primary drivers of corporate responsibility is the growing awareness among stakeholders, including customers, employees, and the

general public, about the social and environmental impacts of business activities. Consumers are becoming more conscious of the ethical practices of the companies they patronize, and are willing to reward those that demonstrate a commitment to responsible business practices.(Aarthi & Sahu, 2021)(Waddock et al., 2002) Employees, too, are increasingly drawn to organizations that align with their own values and prioritize corporate social responsibility.(Brekke & Peković, 2018). Moreover, the proliferation of industry rankings, global principles, and reporting initiatives focused on social, environmental, and governance performance have raised the bar for corporate responsibility. Companies that fail to address these expectations risk damage to their reputation and public standing, which can have significant financial consequences.(Waddock, 2003)

2.4 Frameworks and Standards: A Research Exploration

In the ever-evolving landscape of technology and software development, the importance of frameworks and standards cannot be overstated. Developers are often faced with the challenge of selecting the most appropriate JavaScript framework for their projects, a decision that can have far-reaching implications. Recent studies have explored the factors and actors that contribute to the adoption of JavaScript frameworks, shedding light on the complex decision-making process. One study, for instance, reveals that the proliferation of JavaScript frameworks, with thousands of versions available, poses a significant challenge for practitioners in identifying the frameworks that best suit their needs (Pano et al., 2018). Furthermore, the same study highlights the lack of research regarding the personal experiences and perspectives of developers, which are often shared in web communities and blogs(Pano et al., 2016).

To address this gap, researchers have conducted qualitative interpretive studies, interviewing decision-makers and

entrepreneurs to gain insights into the desirable features of JavaScript frameworks and the decision-making process involved in their selection(Pano et al., 2016). These findings offer a model of the factors that developers consider when choosing a JavaScript framework, as well as the key actors involved in the decision-making process. As the landscape of JavaScript frameworks continues to evolve, it is crucial for developers to stay informed about the latest trends, best practices, and industry standards.

2.5 The Impact of Corporate Social Responsibility on Business Performance

Corporate Social Responsibility (CSR) has become an increasingly important topic in the business world, with many companies recognizing the potential benefits of incorporating social and environmental considerations into their operations (McWilliams & Siegel, 2000)(Hopkins, 2003)(Rossi, 2009)(Malik & Nadeem, 2014). The relationship between CSR and financial performance is a complex one, with both potential benefits and challenges for organizations(Heslin & Ochoa, 2008)(Hopkins, 2003).

Researchers have explored the impact of CSR on various measures of financial performance, with mixed results(McWilliams & Siegel, 2000)(Hopkins, 2003). Some studies have found a positive correlation between CSR and profitability, arguing that CSR can lead to improved reputation, better risk management, and greater access to resources(Hopkins, 2003)(Lin et al., 2009). However, other studies have reported a negative or neutral impact, suggesting that the costs of CSR initiatives may outweigh the benefits(McWilliams & Siegel, 2000).

One of the key challenges in understanding the relationship between CSR and financial performance is the difficulty in establishing causality(McWilliams & Siegel, 2000)(Lin et al., 2009). Some researchers have suggested that the positive correlation observed in some studies may be due to misspecification of the empirical models, rather than a true causal

relationship (McWilliams & Siegel, 2000). Additionally, the impact of CSR on financial performance may vary depending on the specific CSR activities undertaken, the industry, and the time horizon being considered (Lin et al., 2009).

Despite the ongoing debate, there is growing evidence that CSR can offer long-term advantages to organizations, particularly in terms of brand reputation and customer loyalty (A. & A., 2019) (Lin et al., 2009).

2.6 Challenges and Criticisms of Contemporary Academic Writing

As the landscape of academic and scholarly communication continues to evolve, the field of academic writing has faced a range of challenges and criticisms. One of the key issues highlighted in the literature is the lack of mastery of academic writing conventions among undergraduate students. This can manifest in various ways, such as difficulties in analyzing writing topics, using writing to construct social identities, and applying knowledge across different contexts. Moreover, students often struggle with poor sentence skills and an inability to effectively research and support their ideas with appropriate citations (Pineteh, 2013). These challenges can have significant implications for students' academic development and success, underscoring the need for targeted interventions and support.

Compounding these issues is the perception of a general decline in the writing skills of undergraduate students (Kleinbort et al., 2020). This trend has been attributed to systematic issues within the higher education landscape, which can make the teaching of writing a challenging endeavor at certain institutions. To address these challenges, researchers have proposed a range of strategies, including the integration of academic literacies within disciplinary curricula, the promotion of writing-intensive courses, and the implementation of peer-reviewed and mentorship-based writing programs (Pineteh, 2013). By adopting a more holistic and targeted approach to academic writing instruction,

universities can better equip students with the necessary skills and confidence to succeed in their scholarly pursuits.

2.7 Theoretical Framework: Exploring the Foundations of Research

The theoretical framework serves as the foundation upon which research is built, providing a comprehensive understanding of the underlying principles, theories, and concepts that guide the investigation of a particular phenomenon. It is not a mere summary of personal thoughts, but rather a synthesis of the ideas and perspectives of influential scholars within the field of study. The theoretical framework is a structure that encompasses the relevant theories and concepts that have been previously tested and validated through empirical research. (Kivunja, 2018) This framework helps researchers to establish a strong theoretical basis for their study, which in turn informs the research design, data analysis, and interpretation of findings. (Kivunja, 2018) By grounding the research in established theoretical underpinnings, the researcher can develop a deeper understanding of the problem under investigation and provide a more robust and meaningful contribution to the existing body of knowledge. (Kivunja, 2018)

The theoretical framework serves as a lens through which the research problem is viewed and analyzed. (Kivunja, 2018) It provides a structure that can support and hold the theory of the research study, guiding the researcher in the selection of appropriate methodologies, the identification of relevant variables, and the interpretation of the findings. (Kivunja, 2018). Ultimately, the theoretical framework is a crucial component of the research process, as it establishes the theoretical foundation upon which the study is built and ensures that the research is aligned with the existing body of knowledge in the field.

2.8 Stakeholder Theory: Exploring the Importance of Considering All Stakeholders

Stakeholder theory has emerged as a crucial framework in modern business management, emphasizing the significance of considering the interests and impacts of all stakeholders, beyond just the shareholders (Juniarti et al., 2019)(Atti et al., 2019). The core premise of stakeholder theory is that a company's success and longevity depend on the effective management of its relationships with all stakeholders, including employees, suppliers, customers, and the broader community(Juniarti et al., 2019)(Jones, 1995).

A key aspect of stakeholder theory is the recognition that businesses do not operate in isolation, but are influenced by and have an influence on various stakeholders(Zhang et al., 2023)(Bashir et al., 2022). This coincides with the principles of supply chain management, which emphasize that the business situation of one enterprise can affect and be affected by the business situation of other enterprises in the chain(Zhang et al., 2023).

Stakeholder theory also argues that businesses must seek to gain legitimacy from all stakeholders by implementing appropriate policies and practices, including those related to environmental responsibility(Juniarti et al., 2019)(Bashir et al., 2022). This is particularly relevant in the context of corporate sustainability, where stakeholders are seen as crucial in increasing firms' sensitivity to environmental concerns and serving as moral guardians(Bashir et al., 2022).

The management of stakeholder relationships is a complex and multifaceted task, as different stakeholders may have varying levels of power, legitimacy, and urgency(Atti et al., 2019). Successful businesses must acknowledge the existing stakeholders and provide them with expected benefits, proportional to their relevance(Atti et al., 2019).

2.9 The Triple Bottom Line: Balancing Economic, Social, and Environmental Sustainability

The concept of the "triple bottom line" has emerged as a crucial framework for businesses

and organizations seeking to integrate sustainability into their core operations. This approach goes beyond the traditional focus on financial performance, recognizing the equal importance of environmental and social factors in achieving long-term success and creating value. The triple bottom line, as described by Elkington (Sesini et al., 2020)(Gopalakrishnan et al., 2012), encompasses three key dimensions: environmental, social, and economic. The environmental dimension concerns the impact of a firm's activities on natural resources and the broader ecosystem. The social dimension involves the effect on society and local communities, ensuring equal opportunities and enhancing living conditions. The economic dimension addresses the capacity to create value and income, ultimately improving the quality of life and well-being(Sesini et al., 2020).

Integrating these three pillars of sustainability is crucial for businesses aiming to achieve long-term viability and competitiveness(Gopalakrishnan et al., 2012). Rather than focusing solely on maximizing profits, the triple bottom line approach encourages organizations to consider the broader consequences of their actions and pursue strategies that create value across all three domains(McDonough, 2002). This holistic view of sustainability presents both challenges and opportunities for businesses. On one hand, it requires a more comprehensive accounting of the costs and benefits associated with business operations, which can be complex and resource-intensive. On the other hand, it can spur innovation and the development of new products, services, and business models that enhance environmental and social well-being while still generating economic value(McDonough, 2002).

Ultimately, the triple bottom line framework provides a valuable tool for businesses and organizations to navigate the path towards sustainable development, balancing the often-competing demands of profit, people, and planet.

3. Results and Discussion

3.1 The Impact of Corporate Responsibility on Sustainability

In today's rapidly evolving business landscape, the concept of corporate responsibility has gained significant traction, with many organizations recognizing the crucial role they play in fostering sustainable development. The ideas of corporate citizenship and sustainable development have demonstrated that corporations have a larger role than simply generating a profit (Shrake et al., 2012). Demands for greater integrity - more corporate responsibility - are an increasingly critical element of doing well and doing "good" in today's business environment (Waddock, 2003).

One key aspect of corporate responsibility is its impact on sustainability. (Shrake et al., 2012) Promoting social well-being, minimizing environmental degradation, as well as maximizing economic profitability, is quickly becoming common practice (Shrake et al., 2012). This way, corporate social responsibility becomes the interface between business and society, which ensures sustainable development (Ionaşcu et al., 2020). Sustainable reporting also offers new opportunities for corporate sustainability of the real estate sector. (Ionaşcu et al., 2020)

Companies face conflicting pressures: one set for profitability and wealth maximisation, the other is to manage more responsibly, with more accountability and transparency (Waddock, 2003). However, companies that treat their stakeholders well can benefit from this, as it can lead to numerous long-term benefits (Waddock, 2003) (Sideri, 2021). Specifically, the performance potential of integrating sustainability initiatives into banks' business models attracted major interest of the global business community (Sideri, 2021). This new and alternative type of banking, named "Sustainable Banking", claims to foster commitment to the principles of sustainable development while adding value to the whole value chain of transactions, raising financing from the investors (Sideri, 2021).

3.2 Community Development: Strategies for Building Stronger and More Resilient Neighborhoods

Community development is a critical component of creating vibrant and sustainable urban environments. (Taylor et al., 1984) (CHEN et al., 2015) Traditionally, community development efforts have focused on physical infrastructure and economic revitalization, but an emerging approach emphasizes the importance of social justice and the strengthening of community ties. (Checkoway, 2013)

One promising model for community development is the "Sustainable Futures for Linden Village" project, which aims to increase social capital and improve quality of life through a multifaceted approach. (CHEN et al., 2015) This project combines efforts to raise community awareness, provide technical assistance for green housing rehabilitation, and utilize GIS mapping to guide neighborhood development and economic growth. The authors suggest that by investing in community-based organizations and facilitating resident participation, institutions of higher education can play a key role in this process, generating both financial and social returns. (LaMore et al., 2006).

Beyond physical improvements, researchers have also highlighted the value of preserving and leveraging local cultural assets as a driver of economic development. (Carr & Servon, 2008) They argue that by involving residents, finding ways to meet local needs, and creating opportunities for ownership, communities can pursue development strategies that build on their unique vernacular culture. However, as the authors of "Building the Sustainable Community" note, there are significant barriers to achieving the level of broad community participation envisioned by proponents of sustainable development. (Bridger & Luloff, 2001)

3.3 Labor Practices: A Comprehensive Analysis

Labor practices encompass a wide range of policies, regulations, and standards that govern the treatment of workers in various industries and sectors. These practices are crucial in ensuring fair and equitable working conditions, protecting the rights of employees, and promoting sustainable economic development.

The impact of Artificial Intelligence (AI) on the labor market has been a topic of growing concern in recent years. Some occupations and industries may thrive, while others may experience significant upheaval.(Furman & Seamans, 2019) The rapid dissemination of AI has led to a pressing need to analyze its effects on employees, beyond just the question of job creation or destruction.(Warning et al., 2022) Occupation-specific characteristics play a crucial role in determining the impact of AI on working conditions.(Warning et al., 2022)

The literature has highlighted the potential for AI to transform job requirements and skill needs.(Lane & Saint-Martin, 2021) This transformation may lead to various challenges, such as the need for workers to retrain and upskill, as well as the potential for job displacement in certain sectors.(Furman & Seamans, 2019) Policymakers are grappling with strategies to mitigate the labor market downsides of AI, including the potential implementation of an AI-specific regulator, expanded antitrust enforcement, and alternative approaches such as universal basic income and guaranteed employment.(Furman & Seamans, 2019)(Warning et al., 2022). Employers are also facing increasing flexibility requirements in the face of technological advancements, which can have significant implications for working conditions and employee well-being.(Warning et al., 2022)

3.4 Stakeholder Trust: Establishing and Maintaining Credibility in Organizational Settings

Building and sustaining trust among stakeholders is a critical component of organizational success and long-term viability. Organizational trust is distinct from trust in the

chief executive, and both have unique relationships with employee work satisfaction (Perry & Mankin, 2007).(Waxenberger & Spence, 2003)Employees tend to define organizational trust based on factors such as the social significance of the organizational mission, quality of output, and the organization's longevity(Perry & Mankin, 2007).

Trust is a crucial value of ethical leadership, as it empowers employees and fosters their commitment to the organization(Adnan et al., 2022). Ethical leaders who demonstrate trustworthiness can cultivate a culture of faith and open communication within the workplace(Adnan et al., 2022). When stakeholders, including customers, suppliers, and employees, perceive the leadership as ethical and trustworthy, it can break down communication barriers, encourage candid conversation, and eliminate corporate anxieties such as fear, mistrust, and resentment(Mascarenhas, 2019). Conversely, a lack of trust among stakeholders can hinder organizational transformation and recovery(Mascarenhas, 2019).

The ethical behavior of leaders plays a significant role in shaping organizational culture(Winarno et al., 2019). Leaders who model and advocate for ethical practices are more likely to be perceived as trustworthy by stakeholders(Winarno et al., 2019). If leaders are seen as shirking their duties or engaging in inappropriate behavior, it sends a message that such conduct is acceptable and perhaps even expected(Winarno et al., 2019).

3.5 Economic impact

The economic impact of the Covid-19 pandemic has been unprecedented in modern history, with widespread disruptions to global trade, supply chains, and financial markets. The pandemic has severely impacted various sectors, including the mining industry, which is a critical component of the raw materials supply chain in many countries. The outbreak of Covid-19 has led to a significant disruption in the global supply chain, with production shutdowns, border closures, and logistical

challenges (Kwon, 2020)(Gałaś et al., 2021)(Chowdhury et al., 2021). This has resulted in widespread shortages of essential goods, including medical supplies and semiconductor chips, which has had far-reaching consequences(Ngo & Dang, 2022)(Kwon, 2020)(Chowdhury et al., 2021).

The mining sector, in particular, has been significantly affected by the pandemic.(Gałaś et al., 2021) Lockdowns and other containment measures have limited communication, trade, and access to goods, leading to a decline in demand for mining products and the suspension of many mining operations.(Gałaś et al., 2021). The pandemic has also exacerbated existing vulnerabilities in global supply chains, underscoring the need for more resilient and diversified supply chains(Chowdhury et al., 2021). Governments and policymakers around the world are now grappling with the task of mitigating the economic fallout of the pandemic and building more resilient systems to withstand future shocks.(Ngo & Dang, 2022)(Kwon, 2020)

4. Closing

4.1 Conclusion

The integration of ethics and sustainability within the framework of corporate responsibility offers a comprehensive approach to achieving long-term business success and societal well-being. This synergistic approach not only addresses the growing demands of stakeholders for more responsible and transparent business practices but also enhances a company's reputation, competitiveness, and profitability. In conclusion, the synergistic approach to ethics and sustainability in corporate responsibility is not only a moral and social imperative but also a strategic advantage. Companies that successfully integrate these elements into their core business strategies are better positioned to thrive in a rapidly changing global landscape, ensuring sustainable growth and creating shared value for all stakeholders.

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